
Executive Decision Capital Budget Monitoring April-September 2022/23

Decision to be taken by: City Mayor

Decision to be taken on: 21 December 2022

Lead director/officer: Amy Oliver, Director of Finance

Useful information

- Ward(s) affected: All
- Report author: Ben Matthews, Chief Accountant
- Author contact details: ben.matthews@leicester.gov.uk

1. Summary

- 1.1 The purpose of this report is to show the position of the capital programme at the end of September 2022 (Period 6).
- 1.2 This is the second capital monitoring report of the financial year. One further quarterly report and an outturn report will be presented as the year progresses.
- 1.3 As previously reported, many projects have delayed completion dates and face additional costs due to volatility in the construction industry and inflationary pressures. Some work programmes will manage this through their current budget by deferring projects. When this is not possible it is reported in the monitoring and decisions are taken as necessary. Although none are identified as part of this report, it is anticipated this will continue to be an issue for the foreseeable future.

2. Recommended actions/decision

- 2.1 The Executive is recommended to:
 - Note total spend of £57.6m for the year to date.
 - Note the budget reduction of £900k for the Greener Homes project, see Appendix A, Housing (HRA), Para 2.3.
 - Note the saving of £1.4m on policy provisions, See Appendix E, Para 1.3.
 - Note the saving of £720k on Greener Homes (General Fund), See Appendix A, Housing (GF), Para 2.1.
 - Approve the following transfer:
 - £290k to HRA Communal & Environmental Works from Disabled Adaptations & Improvements, see Appendix B, Para 3.15.

- Approve the following addition:
 - £639k to Green Homes, funded by government grant, see Appendix B, Para 3.8.
- Approve the following policy provision release:
 - £100k from New School Places for New Parks House to fund additional works, see Appendix A, Children’s Services, Para 2.2.

The OSC is recommended to:

- Consider the overall position presented within this report and make any observations it sees fit.

3. Scrutiny / stakeholder engagement

N/a

4. Background and options with supporting evidence

4.1 The 2022/23 Capital programme was initially approved by Council on 23rd February 2022. It has subsequently been amended (including the 2021/22 outturn).

The capital programme is split in the following way:

- (a) Schemes classified as ‘**immediate starts**’, which require no further approval to commence; and
- (b) A number of separate ‘**policy provisions**’ which are not released until specific proposals have been approved by the Executive.

4.2 Immediate Starts are further split into:

- (a) **Projects**, which are discrete, individual schemes such as a road scheme or a new building. Monitoring of projects focusses on delivery of projects on time and the achievement of milestones. Consequently, there is no attention given to in-year financial slippage;
- (b) **Work Programmes**, which consist of minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion;
- (c) **Provisions**, which are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem;

(d) **Schemes which are substantially complete.** These schemes are the tail end of schemes in previous years' capital programmes, usually consisting of small amounts of money brought forward from earlier years.

4.3 A summary of the total approved 2022/23 capital programme as at Period 6 is shown below:

| | £000 |
|--------------------------------|----------------|
| Projects | 223,714 |
| Work Programmes | 213,788 |
| Provisions | 191 |
| Schemes Substantially Complete | 6,710 |
| Total Immediate Starts | 444,403 |
| Policy Provisions | 41,250 |
| Total Capital Programme | 485,653 |

4.4 The following changes have occurred to the capital programme since period 3:

| | £000 |
|--|---------------|
| Connecting Leicester | 7,950 |
| Highways Maintenance | 1,262 |
| Leicester Museum and Art Gallery Phase 1 | 766 |
| Franklyn Fields Public Open Space | 420 |
| Other | (198) |
| Net Movements | 10,200 |

These movements are included in the table at 4.3 above.

4.5 The following appendices to this report show progress on each type of scheme:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

4.6 This report only monitors policy provisions to the extent that spending approval has been given, at which point they will be classified as projects, work programmes or provisions.

4.7 Capital Receipts

4.7.1 At Period 6, the Council has realised £6.5m of General Fund capital receipts, all of which are required for repayment of borrowing.

4.7.2 “Right to Buy” receipts from sales of council housing have amounted to £9.0m received in year.

5. Detailed report

N/A

6. Financial, legal, equalities, climate emergency and other implications

6.1 Financial implications

This report is solely concerned with financial issues.

Colin Sharpe, Deputy Director of Finance, 37 4001

6.2 Legal implications

There are no direct legal implications arising from the recommendations of this report.

Kamal Adatia, City Barrister & Head of Standards

6.3 Equalities implications

There are no direct equality implications arising out of this Capital budget monitoring report.

Equalities Officer, Surinder Singh, Ext 37 4148

6.4 Climate Emergency implications

There are no climate emergency implications directly associated with this report, as it is a budget monitoring report and is solely concerned with financial issues.

Aidan Davis, Sustainability Officer, Ext 37 2284

6.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

7. Background information and other papers:

Capital Programme 2022/23 approved by Council on 23rd February 2022.

Housing Revenue Account Budget (including Capital Programme) 2022/23 approved by Council on 23rd February 2022.

2022/23 Capital Monitoring P3 Report presented to OSC on 27th September 2022.

8. Summary of appendices:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

9. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?

No.

10. Is this a “key decision”? If so, why?

No.

PROJECTS

1. Summary

- 1.1 As stated in the cover report, the focus of monitoring projects is physical delivery, i.e. whether they are being delivered on time, on budget and to the original specification. This appendix summarises progress on projects. Project summaries provided by departments/divisions are shown on pages 10-25 within this Appendix.

| Department / Division | Remaining Budget £000 | 2022/23 Spend £000 |
|--|-----------------------------|--------------------------|
| Corporate Resources | 205 | 4 |
| Planning, Development & Transportation | 129,331 | 11,686 |
| Tourism, Culture & Inward Investment | 33,951 | 3,150 |
| Neighbourhood & Environmental Services | 1,263 | 10 |
| Estates & Building Services | 14,898 | 10,412 |
| Housing | 2,087 | 0 |
| Adult Social Care | 2,510 | 0 |
| Children's Services | 24,505 | 1,925 |
| Public Health | 2,082 | 571 |
| Housing Revenue Account | 12,882 | 2,474 |
| Total | 223,714 | 30,232 |

- 1.2 A list of the individual projects is shown in the table on pages 8-9 of this report. This also summarises the progress of each project. Attention is drawn to expected completion dates and any project issues that have arisen.
- 1.3 A colour-coded rating of progress of each project has been determined, based on whether the project is progressing as expected, and whether it is still expected to complete within budget.
- 1.4 The ratings used are:
- (a) **Green** Successful delivery of the project on time, within budget, to specification and in line with original objectives seems very likely. There are no major issues that appear to threaten delivery significantly.

- (b) **Amber** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears probable. However, some risks exist and close attention will be required to ensure these risks do not materialise into major issues threatening delivery. Alternatively, a project is classed as amber if some insubstantial slippage or minor overspend is probable.
- (c) **Red** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears to be unachievable. The project is expected to require redefining, significant additional time or additional budget.
- (d) **Blue** The project is substantially complete.
- (e) **Purple** The project is on hold, for reasons which have nothing to do with management of the capital programme. Examples include reconsideration of whether the project is still needed as originally proposed, or withdrawal of a funder.

2. Summary of Individual Projects

| Dept/ Division | Project | Remaining Budget (£000) | 2022/23 Spend (£000) | Forecast O/(U)spend (£000) | Original Completion Date | Forecast Completion Date | Previous Reported RAG Rating | Project RAG Rating @ P6 |
|-------------------|--|-------------------------------|----------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------------|-------------------------------|
| CRS | Corporate LAN/WAN Network Cisco Infrastructure Replacement | 205 | 4 | 0 | Dec-21 | Winter-22 | Amber | Green |
| CDN (PDT) | Connecting Leicester | 51,505 | 9,562 | 0 | Mar-24 | Jul-24 | Green | Amber |
| CDN (PDT) | Waterside Strategic Regeneration Area | 4,994 | 574 | 0 | Mar-23 | Jun-26 | Green | Green |
| CDN (PDT) | St George's Churchyard | 749 | 24 | 0 | Aug-18 | Jul-23 | Green | Amber |
| CDN (PDT) | City-wide Parkmap TRO review, signs and lines upgrades | 151 | 0 | 0 | Mar-21 | Feb-23 | Green | Amber |
| CDN (PDT) | North West Leicester Regeneration Area | 711 | 342 | 0 | Mar-22 | Mar-23 | Green | Green |
| CDN (PDT) | High Streets Heritage Action Zones | 1,341 | 72 | 0 | Apr-24 | Apr-24 | Green | Green |
| CDN (PDT) | Saffron Brook | 832 | 9 | 0 | Mar-23 | Jun-23 | Green | Amber |
| CDN (PDT) | Leicester Railway Station - Levelling up | 22,550 | 642 | 0 | Mar-24 | Feb-25 | Green | Amber |
| CDN (PDT) | Electric Bus Investment | 20,331 | 304 | 0 | Dec-23 | Dec-23 | Green | Green |
| CDN (PDT) | Pioneer Park - Levelling Up | 24,567 | 139 | 0 | Dec-24 | Dec-24 | Green | Green |
| CDN (PDT) | Land South of Midland Street | 1,600 | 18 | 0 | Sep-22 | Jun-23 | Green | Amber |
| CDN (TCI) | Jewry Wall Museum Improvements | 13,366 | 1,994 | 0 | Mar-23 | Aug-24 | Amber | Green |
| CDN (TCI) | Leicester Market Redevelopment | 3,390 | 207 | 0 | Dec-21 | Mar-23 | Green | Green |
| CDN (TCI) | Onsite Construction Skills Hub | 708 | 101 | 0 | Dec-22 | Jun-23 | Green | Green |
| CDN (TCI) | Leicester Museum and Art Gallery Phase 1 | 2,639 | 221 | 0 | Mar-22 | Mar-24 | Green | Green |
| CDN (TCI) | Visit Leicester Relocation | 150 | 28 | 0 | Nov-21 | Mar-23 | Amber | Green |
| CDN (TCI) | Growth Hub | 714 | 115 | 0 | Jun-23 | Jun-23 | Green | Green |
| CDN (TCI) | Fashion Technology Academy | 159 | 17 | 0 | Aug-23 | Aug-23 | Green | Green |
| CDN (TCI) | De Montfort Hall | 1,014 | 150 | 0 | Mar-22 | Mar-24 | Green | Amber |
| CDN (TCI) | Pilot House | 11,511 | 312 | 0 | Mar-24 | Nov-24 | Green | Amber |
| CDN (TCI) | Ugandan Asians – 50 Year Anniversary Commemoration | 300 | 5 | 0 | Jun-23 | Sep-23 | Green | Amber |
| Total | | 163,487 | 14,840 | 0 | | | | |

| Dept/ Division | Project | Remaining Budget (£000) | 2022/23 Spend (£000) | Forecast O/(U)spend (£000) | Original Completion Date | Forecast Completion Date | Previous Reported RAG Rating | Project RAG Rating @ P6 |
|------------------------------|---|-------------------------------|----------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------------|-------------------------------|
| CDN (NES) | Western Park Sanitisation Tree Works | 241 | 0 | 0 | Mar-23 | Mar-23 | Green | Green |
| CDN (NES) | Digital & Performance Suite | 65 | 0 | 0 | Mar-23 | Mar-23 | Green | Green |
| CDN (NES) | Library Self Access Rollout | 592 | 0 | 0 | Sep-24 | Sep-24 | Green | Green |
| CDN (NES) | St Margaret's Pastures Skate Park | 365 | 10 | 0 | Jan-23 | Oct-23 | Amber | Green |
| CDN (EBS) | Estate Shops | 733 | 176 | 0 | Mar-22 | Apr-23 | Amber | Amber |
| CDN (EBS) | Haymarket Theatre - Internal Completion Works | 357 | 3 | 0 | Mar-21 | Mar-23 | Purple | Green |
| CDN (EBS) | Energy Efficiency Technology | 10,139 | 10,134 | 0 | Mar-22 | TBC | Red | Red |
| CDN (EBS) | Aylestone Leisure Centre PV Panels | 1,639 | 75 | 0 | Aug-22 | Feb-23 | Green | Green |
| CDN (EBS) | Leycroft Road Energy Reduction Works | 252 | 4 | 0 | May-22 | Nov-22 | Amber | Green |
| CDN (EBS) | African Caribbean Centre | 252 | 1 | 0 | Mar-23 | Mar-23 | Green | Green |
| CDN (EBS) | Changing Places - Disabled Facilities Toilets | 440 | 0 | 0 | Mar-24 | Mar-24 | Green | Green |
| CDN (EBS) | Malcolm Arcade Refurbishment | 1,000 | 19 | 0 | Nov-23 | Nov-23 | Green | Green |
| CDN (EBS) | SuDS in Schools | 86 | 0 | 0 | Mar-23 | Mar-23 | N/A | Green |
| CDN (HGF) | Greener Homes | 2,087 | 0 | (720) | Mar-23 | Jun-23 | Amber | Amber |
| SCE (ASC) | Extra Care Schemes | 2,510 | 0 | 0 | Aug-20 | Sep-25 | Green | Amber |
| SCE (ECS) | Additional SEND Places (including Pupil Referral Units) | 11,403 | 1,223 | 0 | Dec-19 | TBC | Amber | Purple |
| SCE (ECS) | Overdale Infant and Juniors School Expansion | 3,283 | 11 | 0 | Nov-21 | Sep-23 | Amber | Green |
| SCE (ECS) | Expansion of Oaklands Special School | 4,374 | 591 | 0 | Mar-22 | Apr-23 | Amber | Green |
| SCE (ECS) | Pindar Nursery | 792 | 23 | 0 | Mar-23 | Sep-24 | Amber | Green |
| SCE (ECS) | Glebelands Primary School Modular Building | 246 | 9 | 0 | Aug-22 | Aug-22 | Green | Blue |
| SCE (ECS) | S106 Additional School Places | 857 | 0 | 0 | Sep-23 | Sep-23 | Green | Green |
| SCE (ECS) | Children's Homes Refurbishments | 850 | 0 | 0 | Sep-23 | Sep-23 | Green | Green |
| SCE (ECS) | Expansion of Children's Homes | 2,700 | 68 | 0 | May-23 | Jan-24 | Amber | Green |
| PH | Leisure Centres Phase 2 | 2,082 | 571 | 0 | Nov-22 | Mar-23 | Amber | Green |
| Total (excluding HRA) | | 210,832 | 27,758 | (720) | | | | |
| CDN (HRA) | Goscote House Demolition | 2,576 | 932 | 0 | Jan-20 | Mar-23 | Green | Green |
| CDN (HRA) | New House Build Council Housing | 2,427 | 1,133 | 0 | Apr-23 | Mar-25 | Green | Amber |
| CDN (HRA) | Tower Block Sprinkler Systems | 1,277 | 30 | 0 | Apr-22 | Mar-23 | Green | Green |
| CDN (HRA) | Property Conversions | 399 | 0 | 0 | Mar-22 | Mar-24 | Green | Green |
| CDN (HRA) | Bridlespur Way Refurbishment | 300 | 0 | 0 | Mar-23 | Jan-24 | Green | Amber |
| CDN (HRA) | Greener Homes | 4,353 | 365 | (1,547) | Mar-22 | Mar-23 | Green | Green |
| CDN (HRA) | Dawn Centre Reconfiguration | 450 | 14 | 0 | May-23 | May-23 | Green | Green |
| CDN (HRA) | St Matthews Concrete Works | 1,100 | 0 | 0 | Mar-24 | Mar-24 | Green | Green |
| Total HRA | | 12,882 | 2,474 | (1,547) | | | | |
| Total (including HRA) | | 223,714 | 30,232 | (2,267) | | | | |

Commentary on Specific Projects

- 3.1 Explanatory commentary for projects that are not currently progressing as planned, or for which issues have been identified, is provided in the next pages. This has been defined as any scheme that has a RAG Rating other than “green” or “blue”.

Capital Programme Project Monitoring 2022/23 P6

Corporate Resources

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|---|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Corporate LAN/WAN Network Cisco Infrastructure Replacement | 205 | 0 | Dec 2021 | Winter 2022 | G |
| Total | 205 | 0 | | | |

2. Projects Commentary (for all projects rated Amber, Red or Purple).

Capital Programme Project Monitoring 2022/23 P6

Planning, Development & Transportation

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|--|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Connecting Leicester | 51,505 | 0 | March 2024 | July 2024 | A |
| Waterside Strategic Regeneration Area | 4,994 | 0 | March 2023 | June 2026 | G |
| St George's Churchyard | 749 | 0 | Aug 2018 | July 2023 | A |
| City-wide Parkmap TRO review, signs and lines upgrades | 151 | 0 | March 2021 | Feb 2023 | A |
| North West Leicester Regeneration Area | 711 | 0 | March 2022 | March 2023 | G |
| High Streets Heritage Action Zones | 1,341 | 0 | April 2024 | April 2024 | G |
| Saffron Brook | 832 | 0 | March 2023 | June 2023 | A |
| Leicester Station Improvements | 22,550 | 0 | March 2024 | Feb 2025 | A |
| Electric Bus Investment | 20,331 | 0 | Dec 2023 | Dec 2023 | G |
| Pioneer Park – Levelling Up | 24,567 | 0 | Dec 2024 | Dec 2024 | G |
| Land South of Midland Street | 1,600 | 0 | Sep 2022 | June 2023 | A |
| Total | 129,331 | 0 | | | |

- 2. Projects Commentary** (for **all** projects rated Amber, Red or Purple)
- 2.1 Connecting Leicester** – While most schemes are on track, due to difficulties in recruiting technical staff some schemes have not progressed as originally planned. Additional design and delivery resources are being secured but the more recently programmed schemes are unlikely to complete until July 2024.
- 2.2 St George’s Churchyard** – The next stage of the project requires installation of a new fence, with surveys now in progress. However, due to staffing recruitment issues and subsequent prioritisation of other work, this has not been progressed as quickly as originally planned. The project is now expected to be complete by July 2023.
- 2.3 City-wide Parkmap TRO review, signs and lines upgrades** – This project has been delayed due to further work being required to ensure the system meets requirements. The project is now expected to be complete by February 2023.
- 2.4 Saffron Brook** – Internal resourcing pressures have resulted in the project being delayed. It has been agreed with the funder to revise the project completion date to June 2023.
- 2.5 Leicester Station Improvements** – This project has been delayed due to extended tripartite negotiations between the Council and its delivery partners, which are now resolved. Following appointment of the design team, enhanced survey work of the existing buildings and surrounding area have been undertaken. Whilst this delayed commencement of scheme design, it has reduced the risks of unnecessary design work later.
- 2.6 Land South of Midland Street** – This project has been delayed due to issues surrounding the title of one of the properties, which the vendor should be able to resolve by June 2023.

Capital Programme Project Monitoring 2022/23 P6

Tourism, Culture and Inward Investment

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|--|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Jewry Wall Museum Improvements | 13,366 | 0 | March 2023 | Aug 2024 | G |
| Leicester Market Redevelopment | 3,390 | 0 | Dec 2021 | March 2023 | G |
| Onsite Construction Skills Hub | 708 | 0 | Dec 2022 | June 2023 | G |
| Leicester Museum and Art Gallery Phase 1 | 2,639 | 0 | March 2022 | March 2024 | G |
| Visit Leicester Relocation | 150 | 0 | Nov 2021 | March 2023 | G |
| Growth Hub | 714 | 0 | June 2023 | June 2023 | G |
| Fashion Technology Academy | 159 | 0 | Aug 2023 | Aug 2023 | G |
| De Montfort Hall | 1,014 | 0 | March 2022 | March 2024 | A |
| Pilot House | 11,511 | 0 | March 2024 | Nov 2024 | A |
| Ugandan Asians – 50 Year Anniversary Commemoration | 300 | 0 | June 2023 | Sept 2023 | A |
| Total | 33,951 | 0 | | | |

2. **Projects Commentary** (for **all** projects rated Amber, Red or Purple).

- 2.1 **De Montfort Hall** – Refurbishment and improvement works to customer toilet provision and associated drainage repairs at De Montfort Hall have been completed on time and on budget. This has resulted in a much-improved provision, has been welcomed by customers and has reduced complaint levels. Limited availability of suitable time periods when DMH is not operating its core business means that the scope of remaining works covered by this budget will now be reviewed with a view to them taking place in 2023/24.
- 2.2 **Pilot House** – Due to delays in the planning process and extended timescales for tendering the forecast completion date has been pushed back until November 2024.
- 2.3 **Ugandan Asians – 50 Year Anniversary Commemoration** – A delay of 3 months has occurred due to below ground infrastructure issues at the statue location. These are now resolved and an artist has been commissioned and a design produced.

Capital Programme Project Monitoring 2022/23 P6

Neighbourhood and Environmental Services

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|------------------------------------|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Western Park Sanitation Tree Works | 241 | 0 | March 2023 | March 2023 | G |
| Digital & Performance Suite | 65 | 0 | March 2023 | March 2023 | G |
| Library Self Access Rollout | 592 | 0 | Sep 2024 | Sep 2024 | G |
| St Margaret's Pastures Skate Park | 365 | 0 | Jan 2023 | Oct 2023 | G |
| Total | 1,263 | 0 | | | |

2. Projects Commentary (for all projects rated Amber, Red or Purple).

Capital Programme Project Monitoring 2022/23 P6

Estates and Building Services

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|---|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Estate Shops | 733 | 0 | March 2022 | April 2023 | A |
| Haymarket Theatre - Internal Completion Works | 357 | 0 | March 2021 | March 2023 | G |
| Energy Efficiency Technology | 10,139 | 0 | March 2022 | TBC | R |
| Aylestone Leisure Centre PV Panels | 1,639 | 0 | Aug 2022 | Feb 2023 | G |
| Leycroft Road Energy Reduction Works | 252 | 0 | May 2022 | Nov 2022 | G |
| African Caribbean Centre | 252 | 0 | March 2023 | March 2023 | G |
| Changing Places - Disabled Facilities Toilets | 440 | 0 | March 2024 | March 2024 | G |
| Malcolm Arcade Refurbishment | 1,000 | 0 | Nov 2023 | Nov 2023 | G |
| SuDS in Schools | 86 | 0 | March 2023 | March 2023 | G |
| Total | 14,898 | 0 | | | |

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

- 2.1 Estate Shops** – Investigations have identified a greater extent of concrete repair works required at several shops, resulting in an extended programme being required to complete priority works.
- 2.2 Energy Efficiency Technology** - As previously reported, this scheme represents a significant investment of £25m from the government’s Salix programme into decarbonisation measures across the city as part of the Council’s Climate Emergency Action Plan. However, the Council will need to increase its contribution towards the

scheme mainly as a consequence of inflation and its impact on the schemes that could be delivered. The additional budget required will be included in the 23/24 budget.

Capital Programme Project Monitoring 2022/23 P6

Housing (GF)

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|---------------|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Greener Homes | 2,087 | (720) | March 2023 | June 2023 | A |
| Total | 2,087 | (720) | | | |

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1 **Greener Homes** – As previously reported, the funding in this scheme is to be passported to registered housing providers to use on their own housing stock. This is a separate allocation to the HRA Greener Homes project, which relates to installation of energy efficiency measures in Council dwellings. An underspend of £720k has emerged, as one of the providers has withdrawn from the scheme. Additionally, following difficulties at the customer engagement stage, an extension was granted by the funding provider.

Capital Programme Project Monitoring 2022/23 P6

Adults

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|--------------------------|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Extra Care – Two Schemes | 2,510 | 0 | Aug 2020 | Sep 2025 | A |
| Total | 2,510 | 0 | | | |

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

- 2.1 **Extra Care – Two Schemes** – Changes to the lease agreement specifications have resulted in a need to go back to a formal procurement exercise. This is expected to complete by September 2025.

Capital Programme Project Monitoring 2022/23 P6

Children's Services

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|--|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Additional SEND Places (including Primary Pupil Referral Unit) | 11,403 | 0 | Dec 2019 | TBC | P |
| Overdale Infant and Juniors School Expansion | 3,283 | 0 | Nov 2021 | Sept 2023 | G |
| Expansion of Oaklands Special School | 4,374 | 0 | March 2022 | April 2023 | G |
| Pindar Nursery | 792 | 0 | March 2023 | Sept 2024 | G |
| Glebelands Primary School Modular Building | 246 | 0 | Aug 2022 | Aug 2022 | B |
| S106 Additional School Places | 857 | 0 | Sept 2023 | Sept 2023 | G |
| Children's Homes Refurbishments | 850 | 0 | Sept 2023 | Sept 2023 | G |
| Expansion of Children's Homes | 2,700 | 0 | May 2023 | Jan 2024 | G |
| Total | 24,505 | 0 | | | |

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1 Additional SEND Places (including Primary Pupil Referral Unit) – As previously reported there has been a delay at Rowans (Ellesmere), Knighton Lane (Leicester Partnership School) and the Armadale Centre (Netherhall School) whilst the requirements for this scheme are being reviewed and redeveloped in line with the schools' requirements. This element of the Additional SEND places scheme is now on hold pending a future decision on additional works.

2.2 New Parks House – Approval is sought to release £100k from the New School Places policy provision to fund the additional toilet provision at New Parks House. This requirement has arisen due to works at Pindar Nursery, which will impact the number of toilets at the special needs unit.

Capital Programme Project Monitoring 2022/23 P6

Public Health

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|-------------------------|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Leisure Centres Phase 2 | 2,082 | 0 | Nov 2022 | March 2023 | G |
| Total | 2,082 | 0 | | | |

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

Capital Programme Project Monitoring 2022/23 P6

Housing (HRA)

1. Projects Summary

| Project Name | Remaining Budget (£000) | Over / (Under) Spend (£000) | Original Completion Date | Forecast Completion Date | RAG Rating |
|------------------------------|-------------------------|-----------------------------|--------------------------|--------------------------|------------|
| Goscote House Demolition | 2,576 | 0 | Jan 2020 | March 2023 | G |
| New Build Council Housing | 2,427 | 0 | April 2023 | March 2025 | A |
| Tower Block Sprinklers | 1,277 | 0 | April 2022 | March 2023 | G |
| Property Conversions | 399 | 0 | March 2022 | March 2024 | G |
| Bridlespur Way Refurbishment | 300 | 0 | March 2023 | Jan 2024 | A |
| Greener Homes | 4,353 | (1,547) | March 2022 | March 2023 | G |
| Dawn Centre Reconfiguration | 450 | 0 | May 2023 | May 2023 | G |
| St Matthews Concrete Works | 1,100 | 0 | March 2024 | March 2024 | G |
| Total | 12,882 | (1,547) | | | |

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 New Build Council Housing - The contractor undertaking the work to build new Council housing has gone into administration; whilst these sites will still be built out as planned there will be a delay associated with the appointment of a new contractor.

2.2 Bridlespur Way - To minimise the loss of much-needed temporary accommodation while the work is being undertaken, the flats are now being refurbished one at a time. This will extend the length of time to complete the project now forecast to be January 2024.

2.3 Greener Homes – The Greener Homes scheme is forecast to underspend by £1,547k. The number of Council dwellings being externally insulated has reduced due to

national specifications not being compatible with planning rules. We are supporting the lead Government Department (BEIS) to help address this national issue for future funding rounds. Additionally, the installation of an Air Source Heat Pump at a Council owned block of flats (The Leys) will not take place within the current fund. This is due to changes in the procurement process such that it doesn't now fit within the required timescales; the intention is to include this within a future bid, where possible. Due to a reduction in the match-funded element, £900k of budget is no longer required.

WORK PROGRAMMES**1. Summary**

- 1.1 As stated in the cover report, work programmes are minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion.

| Department / Division | Approved to spend in 22/23 £000 | 2022/23 Spend £000 | Slippage £000 | Over/(under) Spend £000 |
|--|------------------------------------|-----------------------|------------------|----------------------------|
| City Development & Neighbourhoods | 463 | 6 | 100 | 0 |
| Planning, Development & Transportation | 15,294 | 5,116 | 253 | 0 |
| Tourism, Culture & Inward Investment | 1,272 | 231 | 400 | 0 |
| Neighbourhood & Environmental Services | 621 | 148 | 40 | 0 |
| Estates & Building Services | 8,614 | 309 | 2,469 | (74) |
| Housing General Fund | 10,634 | 2,539 | 6,197 | 0 |
| Adult Social Care | 0 | 0 | 0 | 0 |
| Children's Services | 7,769 | 1,249 | 2,664 | 0 |
| Total (excluding HRA) | 44,667 | 9,598 | 12,123 | (74) |
| Housing Revenue Account | 23,669 | 12,576 | 0 | (100) |
| Total (including HRA) | 68,336 | 22,174 | 12,123 | (174) |

2. Summary of Individual Work Programmes

| Work Programme | Dept/ Division | Approved £000 | 2022/23 Spend £000 | Slippage £000 | Over/(under) Spend £000 |
|---|-------------------|------------------|--------------------------|------------------|-------------------------------|
| Feasibility Studies | CDN | 463 | 6 | 100 | 0 |
| Transport Improvement Works | CDN (PDT) | 6,453 | 3,072 | 0 | 0 |
| Bus Engine Retrofitting | CDN (PDT) | 474 | 62 | 0 | 0 |
| Air Quality Action Plan | CDN (PDT) | 415 | 133 | 0 | 0 |
| Highways Maintenance | CDN (PDT) | 4,125 | 882 | 0 | 0 |
| Flood Strategy | CDN (PDT) | 290 | 103 | 0 | 0 |
| Festive Decorations | CDN (PDT) | 225 | 50 | 0 | 0 |
| Local Environmental Works | CDN (PDT) | 381 | 216 | 0 | 0 |
| Legible Leicester | CDN (PDT) | 71 | 1 | 0 | 0 |
| Leicester Strategic Flood Risk Management Strategy | CDN (PDT) | 19 | 13 | 0 | 0 |
| Potential Strategic Development Sites Assessment | CDN (PDT) | 1,424 | 275 | 0 | 0 |
| Architectural & Feature Lighting (Grant) | CDN (PDT) | 200 | 0 | 130 | 0 |
| Front Wall Enveloping | CDN (PDT) | 279 | 155 | 0 | 0 |
| Replacement Doors & Windows St Saviours Rd (Grant) | CDN (PDT) | 34 | 0 | 30 | 0 |
| Transforming Cities Work Programmes | CDN (PDT) | 461 | 117 | 0 | 0 |
| Campbell Street Feasibility Study | CDN (PDT) | 186 | 0 | 0 | 0 |
| Conservation Building Grants | CDN (PDT) | 49 | 33 | 0 | 0 |
| Street Nameplates City Branding Programme | CDN (PDT) | 111 | 0 | 26 | 0 |
| Environment Agency Feasibility Studies | CDN (PDT) | 97 | 4 | 67 | 0 |
| Heritage Interpretation Panels | CDN (TCI) | 355 | 57 | 0 | 0 |
| Retail Gateways (Grant) | CDN (TCI) | 74 | 36 | 0 | 0 |
| Leicester Museum and Art Gallery | CDN (TCI) | 70 | 69 | 0 | 0 |
| Cank St Feasibility | CDN (TCI) | 30 | 0 | 0 | 0 |
| Local Shopping Centres Reopening & Improvement Programme Grants | CDN (TCI) | 743 | 69 | 400 | 0 |
| Parks Plant and Equipment | CDN (NES) | 246 | 98 | 0 | 0 |
| Parks and Open Spaces | CDN (NES) | 365 | 50 | 40 | 0 |
| Franklyn Fields Public Open Space | CDN (NES) | 10 | 0 | 0 | 0 |
| Property & Operational Estate Capital Maintenance Programme | CDN (EBS) | 4,754 | 297 | 2,339 | 0 |
| Replacement cladding Phoenix Square | CDN (EBS) | 189 | 3 | 0 | 0 |
| Green Homes | CDN (EBS) | 3,043 | 0 | 0 | 0 |
| Phoenix & Sovereign House | CDN (EBS) | 248 | 9 | 0 | 0 |
| CCTV Newarke Houses/Guildhall | CDN (EBS) | 26 | 0 | 0 | (26) |
| Depots Refurbishment | CDN (EBS) | 289 | 0 | 130 | 0 |
| Affordable Warmth | CDN (EBS) | 65 | 0 | 0 | (48) |
| Private Sector Disabled Facilities Grant | CDN (HGF) | 2,089 | 867 | 280 | 0 |
| Repayable Home Repair Loans | CDN (HGF) | 200 | 0 | 0 | 0 |
| Vehicle Fleet Replacement Programme | CDN (HGF) | 8,345 | 1,672 | 5,917 | 0 |
| School Capital Maintenance | SCE (ECS) | 7,457 | 1,249 | 2,664 | 0 |
| Foster Care Capital Contribution Scheme | SCE (ECS) | 312 | 0 | 0 | 0 |
| Total (excluding HRA) | | 44,667 | 9,598 | 12,123 | (74) |

| Work Programme | Dept/ Division | Approved £000 | 2022/23 Spend £000 | Slippage £000 | Over/(under) Spend £000 |
|---|-------------------|------------------|--------------------------|------------------|-------------------------------|
| Council Housing - New Kitchens and Bathrooms | CDN (HRA) | 3,000 | 1,055 | 0 | 0 |
| Council Housing - Boiler Replacements | CDN (HRA) | 2,800 | 1,199 | 0 | 0 |
| Council Housing - Rewiring | CDN (HRA) | 1,760 | 724 | 0 | 0 |
| Council Housing - Disabled Adaptations & Improvements | CDN (HRA) | 1,300 | 412 | 0 | (290) |
| Council Housing - Insulation Works | CDN (HRA) | 100 | 0 | 0 | (100) |
| Council Housing - External Property Works | CDN (HRA) | 350 | 169 | 0 | 0 |
| Council Housing - Fire and Safety Works | CDN (HRA) | 1,184 | 452 | 0 | 0 |
| Community & Environmental Works | CDN (HRA) | 1,410 | 722 | 0 | 290 |
| Affordable Housing - Acquisitions | CDN (HRA) | 10,050 | 7,054 | 0 | 0 |
| Affordable Housing - RPs & Others | CDN (HRA) | 315 | 230 | 0 | 0 |
| Public Realm Works | CDN (HRA) | 1,400 | 559 | 0 | 0 |
| Total HRA | | 23,669 | 12,576 | 0 | (100) |
| Total (including HRA) | | 68,336 | 22,174 | 12,123 | (174) |

3. **Commentary on Specific Work Programmes**

- 3.1 Explanatory commentary for work programmes not currently progressing as planned, or for which issues have been identified is provided below. For monitoring purposes this has been defined as any scheme where budgets have significantly changed, where spend is low or where material slippage is forecast.
- 3.2 **Feasibility Studies** – £100k of slippage is forecast for the cemetery provision feasibility, due to alternative sites being explored.
- 3.3 **Architectural & Feature Lighting** – Grant recipients have requested that works are delayed until next year due to the current economic climate.
- 3.4 **Street Nameplates City Branding Programme** – The costs for this scheme have not been as high as originally anticipated and will be used in 23/24 to cover the next phase of the programme.
- 3.5 **Environment Agency Feasibility Studies** – The £67k slippage on this scheme is due to the key stakeholders involved having to prioritise other work.
- 3.6 **Local Shopping Centres Reopening & Improvement Programme Grants** – This slippage is mainly due to resourcing issues, therefore grants will continue to be awarded into 2023/24.
- 3.7 **Property & Operational Estate Capital Maintenance Programme** – Part of the slippage forecast on this scheme is due to an ongoing assessment of the maintenance works required, which will then enable an appropriate programme of works to be determined. With further slippage now being reported since period 3 due to capacity and reprogramming for ongoing decarbonisation requirements.
- 3.8 **Green Homes** – Approval is sought to add £639k of government grant funding to this scheme. This will help to continue the installation of energy efficient measures in private homes across the city. In line with previous decisions, only an element of this funding is being added to the current scheme, due to previous grant not being fully spent and therefore budget remaining.
- 3.9 **Depot Refurbishment** – Slippage of £130k is forecast, due to design changes to Knighton Park Depot, leading to knock-on delays on the completion of Evington Park Depot designs.

- 3.10 **Private Sector Disabled Facilities Grant** – Forecast slippage of £280k is due to delays caused by resources being deployed on other Housing projects as a priority. Recruitment of support officers is currently ongoing.
- 3.11 **Vehicle Fleet Replacement Programme** – Forecast slippage of £5.9m is due to ongoing global factors affecting new vehicle delivery lead times, including steel shortages and microchip supply issues. Work has been ongoing with procurement to adapt our ordering processes as a result of changes in the global markets. If the draft 23/24 capital programme is approved, we may not need all of this slippage to be carried forward.
- 3.12 **School Capital Maintenance** – The majority of this slippage is on sustainability schemes, which have slipped due to planning and listed building constraints.
- 3.13 **Disabled Adaptations & Improvements** – This work programme is demand-led and referrals have been lower than anticipated. An underspend of £290k is forecast within the Housing Revenue Account, which will be used to expedite the work on upgrading the district heating sub-stations.
- 3.14 **Loft Insulation Works** – Insulation work is now fully subsumed within the wider work being undertaken through the Greener Homes project and social housing decarbonisation. A £100k underspend is being forecast as a result.
- 3.15 **Communal & Environmental Works** - The 5-year plan to upgrade district heating sub-stations is progressing well, such that work can be brought forward. Approval is sought to transfer the £290k underspend being forecast on disabled adaptations to this budget to maintain this momentum.

PROVISIONS**1. Summary**

- 1.1 As stated in the cover report, provisions are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem.
- 1.2 As at the end of Period 6, none of the budgets for capital provisions had been spent.
- 1.3 Normally provisions are there if needed. The sums below are for the 2022/23 financial year.

| Provision | Dept/ Division | Approved £000 | 2022/23 Spend £000 | 2022/23 Total £000 | Remaining Budget £000 |
|-----------------------------|---------------------------|--------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Empty Homes Purchase | CDN (HGF) | 50 | 0 | 0 | 50 |
| Early Years - Two Year Olds | SCE (ECS) | 141 | 0 | 0 | 141 |
| Total | | 191 | 0 | 0 | 191 |

PROJECTS SUBSTANTIALLY COMPLETE**1. Summary**

- 1.1 As at the end of Period 6, the following schemes were nearing completion. The budgets are the unspent amounts from previous years' capital programmes, mainly as a result of slippage.

| Project | Dept/ Division | Approved £000 | 2022/23 Spend £000 | Over/(Under) Spend £000 |
|---|---------------------------|--------------------------|-----------------------------------|--|
| Leicester North West Major Transport Scheme | CDN (PDT) | 89 | 0 | 0 |
| Pioneer Park | CDN (PDT) | 27 | 0 | 0 |
| Pioneer Park Commercial Workspace (formerly Dock 2) | CDN (PDT) | 109 | 35 | 0 |
| St Margaret's Gateway | CDN (PDT) | 4,330 | 3,641 | 0 |
| Stocking Farm Community Shop | CDN (PDT) | 150 | 109 | 0 |
| Gresham Business Workspace | CDN (TCI) | 64 | 11 | 0 |
| Abbey Pumping Station | CDN (TCI) | 253 | 231 | 0 |
| Phoenix 2020 | CDN (TCI) | 689 | 688 | 0 |
| St Mary's Allotments | CDN (NES) | 11 | 11 | 0 |
| Library RFID Self-Service System | CDN (NES) | 25 | 0 | 0 |
| Library Improved Self-Access Pilot | CDN (NES) | 55 | 30 | 0 |
| Abbey Park Precinct Wall | CDN (NES) | 171 | 64 | 0 |
| Reuse Shop Expansion | CDN (NES) | 205 | 195 | 0 |
| 11-15 Horsefair Street | CDN (EBS) | 55 | 37 | 0 |
| Haymarket House, Car Parks & Lifts | CDN (EBS) | 180 | 0 | 0 |
| Haymarket Bus Station - Toilet Expansion and Refurbishments | CDN (EBS) | 129 | 70 | 0 |
| St Leonard's Tower Block - Lift | CDN (HRA) | 44 | 37 | 0 |
| Additional Primary School Places | SCE (ECS) | 66 | 3 | 0 |
| Children's Residential Homes | SCE (ECS) | 58 | 58 | 0 |
| Total | | 6,710 | 5,220 | 0 |

POLICY PROVISIONS**1. Summary**

1.1. As at Period 6, the following policy provisions were still awaiting formal approval for allocation to specific schemes.

| Department/ Division | Policy Provision | Amount £000 | Savings £000 |
|---------------------------------|--|------------------------|-------------------------|
| CRS | New Ways of Working | 3,000 | 500 |
| CDN (PDT) | Ashton Green Infrastructure | 400 | 400 |
| CDN (PDT) | Strategic Acquisitions | 3,207 | 0 |
| CDN (TCII) | Tourism & Culture | 550 | 500 |
| CDN (TCII) | Highways, Transport & Infrastructure | 3,364 | 0 |
| CDN (TCII) | Leicester Museum and Art Gallery (LMAG) | 3,738 | 0 |
| CDN (TCII) | Outdoor Market Phase 3 | 7,300 | 0 |
| CDN (NES) | Investment in Multi-Use Game Areas (MUGAs) | 600 | 0 |
| CDN (Various) | People & Neighbourhoods | 392 | 0 |
| SCE (ECS) | New School Places | 5,773 | 0 |
| SCE (ECS) | Education System Re-tender | 2,200 | 0 |
| SCE (ASC) | Extra Care Schemes | 4,500 | 0 |
| Other | Black Lives Matter | 500 | 0 |
| All | Programme Contingency | 4,726 | 0 |
| Total (excluding HRA) | | 40,250 | 1,400 |
| CDN (HRA) | Other HRA Schemes | 1,000 | 0 |
| Total HRA | | 1,000 | 0 |
| Total (including HRA) | | 41,250 | 1,400 |

1.2. Releases from policy provisions since the 2021/22 Outturn (reflected in the tables above) are listed below:

- £1,600k for Land South of Midland Street
- £1,033k for Leicester Market Redevelopment - 22 Market Place

1.3. As shown in the table above, £1.4m can be taken as a saving. £1m of this is funded by corporate resources and can now be used for future programmes.